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Your Ref:

Our Ref: SUB-1052-2021

Date: 30 September 2021

Dear

A handwritten signature in blue ink, appearing to read 'Allegor'.

## REBUILDING HEALTH AND SOCIAL CARE SERVICES

Following on from my commitment to update you all after the meetings of the Management Board, please find below my update from the meeting held on Wednesday 29 September 2021.

The Board considered a paper on the Terms of Reference for an Independent Review of Children's Social Care Services.

The Board received an overview of the Phase 7 activity projections for the three month period of October to December 2021. The overview included comparisons with 2019 activity volumes and the challenges posed by the current surge of COVID-19. The Board also considered draft Trust winter / surge plans.

The Board also received an overview on a paper exploring potential alternative models to deliver critical care capacity across Northern Ireland. The paper considered demands placed on the service through unscheduled care, COVID-19 and time critical elective surgery.

I trust that you find this update helpful and I look forward to our continuing discussion on the vitally important work of rebuilding HSC services in the weeks and months ahead.

Yours sincerely

A handwritten signature in blue ink, appearing to read 'Robin Swann'.

**Robin Swann MLA**  
Minister of Health