

HSC Trust	No. of Sites	No. of Spaces	Staffing Costs - including car park management, estates, attendants, customer service and finance staff	Rates	Maintenance Costs, including lighting, gritting, cleaning, surface repairs, consumables	Annual ANPR and PCN Contract Fee	Projected PCN income less admin fees	Total
Belfast	5	5,849	£947,000	£2,614,532	£451,132	£67,376	£135,050	£3,944,990
South Eastern	4	4,011	£399,807	£801,050	£749,773	£581,674	£267,735	£2,264,569
Western	3	4,148	£255,253	£707,087	£214,054	£289,758	£41,251	£1,424,901
Northern	2	3,864	£410,669	£172,124	£234,846	£248,512	£112,675	£953,476
Southern	2	2,640	£155,002	£267,960	£306,369	£358,888	£18,625	£1,069,594
Total	16	20,512	£2,167,731	£4,562,753	£1,956,174	£1,546,208	£575,336	£9,657,530